

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

☐ Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934
or Section 30(h) of the Investment Company Act of 1940

☐ Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

1. Name and Address of Reporting Person* <u>ORTENZIO ROBERT A</u> (Last) (First) (Middle) <u>C/O CONCENTRA GROUP HOLDINGS PARENT, INC</u> <u>5080 SPECTRUM DRIVE, SUITE 1200W</u> (Street) <u>ADDISON TX 75001</u> (City) (State) (Zip)	2. Issuer Name and Ticker or Trading Symbol <u>Concentra Group Holdings Parent, Inc. [CON]</u>	5. Relationship of Reporting Person(s) to Issuer (Check all applicable) ☒ Director 10% Owner Officer (give title below) Other (specify below)
	3. Date of Earliest Transaction (Month/Day/Year) <u>08/21/2026</u>	
	4. If Amendment, Date of Original Filed (Month/Day/Year)	6. Individual or Joint/Group Filing (Check Applicable Line) ☒ Form filed by One Reporting Person Form filed by More than One Reporting Person

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)		4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5)			5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)
			Code	V	Amount	(A) or (D)	Price			
Common Stock	08/21/2026		D ⁽¹⁾		770,000	D ⁽²⁾	\$34.65	4,763,794	D	
Common Stock	08/21/2026		D ⁽¹⁾		150,000	D ⁽²⁾	\$34.65	882,115	I ⁽³⁾	By the Robert A. Ortenzio Descendants Trust
Common Stock	08/21/2026		D ⁽¹⁾		30,000	D ⁽²⁾	\$34.65	196,286	I ⁽⁴⁾	By the Robert A. Ortenzio 2014 Trust for Kevin M. Ortenzio
Common Stock	08/21/2026		D ⁽¹⁾		30,000	D ⁽²⁾	\$35.65	196,286	I ⁽⁵⁾	By the Robert A. Ortenzio 2014 Trust for Bryan A. Ortenzio
Common Stock	08/21/2026		D ⁽¹⁾		20,000	D ⁽²⁾	\$34.65	206,286	I ⁽⁶⁾	By the Robert A. Ortenzio 2014 Trust for Madeline G. Ortenzio

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transaction Code (Instr. 8)		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)		6. Date Exercisable and Expiration Date (Month/Day/Year)		7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	V	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				

Explanation of Responses:

1. The shares were sold to the Issuer pursuant to a Stock Repurchase Agreement, dated August 21, 2026, between the Reporting Person (and certain trusts for the benefit of the Reporting Person's descendants) and the Issuer (the "Stock Repurchase Agreement"). Under the Stock Repurchase Agreement, the Issuer agreed to purchase an aggregate of 1,000,000 shares of common stock at a price of \$34.65 per share. The Reporting Person sold 770,000 shares

held directly and 230,000 shares held indirectly through trusts of which the Reporting Person is the trustee.

2. The dispositions reported herein were approved in advance by the Audit Committee of the Issuer's Board of Directors, which consists solely of two or more Non-Employee Directors (as defined in Rule 16b-3), for purposes of exempting the transactions from Section 16(b) of the Securities Exchange Act of 1934, as amended, pursuant to Rule 16b-3(e) thereunder.

3. 150,000 shares were sold from The Robert A. Ortenzio Descendants Trust at \$34.65 per share for aggregate proceeds of \$5,197,500. The Reporting Person is the trustee of this trust and may be deemed to have voting and investment power over the shares held therein.

4. 30,000 shares were sold from the Robert A. Ortenzio 2014 Trust FBO Kevin M. Ortenzio at \$34.65 per share for aggregate proceeds of \$1,039,500. The Reporting Person is the trustee of this trust and may be deemed to have voting and investment power over the shares held therein.

5. 30,000 shares were sold from the Robert A. Ortenzio 2014 Trust FBO Bryan A. Ortenzio at \$34.65 per share for aggregate proceeds of \$1,039,500. The Reporting Person is the trustee of this trust and may be deemed to have voting and investment power over the shares held therein.

6. 20,000 shares were sold from the Robert A. Ortenzio 2014 Trust FBO Madeline G. Ortenzio at \$34.65 per share for aggregate proceeds of \$693,000. The Reporting Person is the trustee of this trust and may be deemed to have voting and investment power over the shares held therein.

Remarks:

/s/ Timothy F. Ryan, Attorney-in-
Fact 08/25/2026

** Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, *see* Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.